Legislative Relations Committee Strategic Goals

1. Contract with a lobbyist to work this year for the Alliance and set an agenda for the lobbyist.
2. The committee members will lead the search and assist in contracting with a lobbyist
3. The committee will do its best to have a lobbyist contract in place by September 1, 2025
4. The committee will develop an agenda for the lobbyist to work on for the 2025-2026 FY
5. The committee will ask the lobbyist to help get key legislators to our TACF fall legislative breakfasts
6. Work on options to help providers navigate the barriers to liability insurance.
7. The committee will engage with the TN Treasury Department and local brokers to obtain advice on the best options for provider relief
8. The committee will ask the lobbyist to help with the recommended options. Example: If asking DCS for insurance subsidies is the best option, then ask the lobbyist to help us approach DCS to ask for those subsidies. If legislative action is the best option, then ask the lobbyist to help write a bill and get sponsors for the bill.
9. Work with the lobbyist to plan Hill Day and utilize this day to the best of our abilities

Finance Committee Strategic Goals

1. Provide oversight and review of the TN ALLIANCE finance and budget throughout the fiscal year.
2. Review the TN ALLIANCE employee handbook and make recommendations for any needed changes.
3. Review the TN ALLIANCE by-laws and make recommendations for any changes needed.
4. Develop a financial plan for the transition of the Executive Director position for the 2026-2027 fiscal year.
   1. Explore hiring of a full-time Executive Assistant at a minimum of one year prior to Darci’s retirement
   2. Meet with Darci to conduct a detailed review of operations (PO Box, CPA, filing, software, meetings attended, stakeholder relationships) and conduct a transitional plan and orientation schedule
5. Ensure established funds are sufficient to contract with the right lobbyist and work with the legislative committee to identify the focus and plan for contracting.
6. Determine the minimum percentage of operational threshold that will be always maintained in reserves.

Training Committee Strategic Goals

1. Fall Conference – Montgomery Bell
   1. November 2025
   2. $10k grant from FFTA
   3. Keynote and breakout sessions applicable to attendees from all sectors (foster care, adoption, residential, IDD, etc.)
   4. Poll TACF board regarding suggested training topics
2. Spring Leadership Retreat – Montvale Springs
   1. April 15-16, 2026
   2. $10k budget
   3. Professional Development training specific to leaders
   4. Therapeutic opportunities (equine, climbing tower, hiking, drumming, yoga)
3. Training opportunities for Alliance membership
   1. Minimum 4, maximum 8 per year
   2. Request TACF providers to submit topics they have expertise in and that they would be willing to provide virtual training on (or a connect who would provide the training)

Government Relations Committee Strategic Goals

1. Advocate for provider interests around forthcoming provider policy changes and

systematic revisions.

1. Participate and communicated regarding the “Reimagining Workgroup”
2. Gather Provider Policy feedback to provide input on policy revisions and DCS contracts
3. Advocate based on provider feedback on the new Provider Policy Manual
4. Liaison and communication between DCS and the provider network.
   1. Develop method of gathering feedback regarding provider system concerns
   2. Continue to provide feedback to DCS on the new referral process (gather data to support)
   3. TFACTS replacement – ensure that providers are involved to the greatest extent possible
5. Identify DCS priorities and partnership opportunities.
   1. Inform providers of the needs of DCS
   2. Help providers prepare for changes and increase their ability to serve the current youth in custody
   3. Provide Board of Directors report on DCS monthly meetings

Membership Relations Committee Strategic Goals

1. Recruitment
   1. Identify all agencies with DCS contracts.
   2. Recruit at least two new agencies to join the Alliance.
2. Retention
3. Retain 90% of member agencies.
4. Compile a comprehensive list of benefits, utilizing the results of the member satisfaction survey.
5. Develop an annual membership satisfaction survey.
6. Ensure new representatives from agencies are provided with orientation within 60 days including the Alliance Executive Director, membership chair and one board representative from the region.
7. Networking
8. Develop orientation and meeting resources for regional boards.
9. Develop membership directory.
10. Feedback & Improvement
    1. Assess and amend, if necessary, member orientation.